annual report 1973





DIRECTORS

*RUDOLF V. FRASTACKY

Chairman of the Board—The Metropolitan Trust Company

*T. STEWART RIPLEY
President—The Metropolitan Trust Company

*JAN DUINKER

Vice-President—The Metropolitan Trust Company
President—Netherlands Overseas Corporation Canada Limited

LOUIS G. ALLEN

President—Manufacturers National Bank of Detroit

*JOHN D. BRADLEY

President—Bradley Farms Limited President—First Chatham Corporation

JOSEPH A. N. CHIAPPETTA, Q.C. Barrister and Solicitor—Gambin, Bratty, Chiappetta, Morassutti & Caruso

THE HON. DOUGLAS S. HARKNESS, P.C., G.M., E.D., B.A. Member of the Privy Council of Canada Farmer

J. A. LANGFORD, Q.C.

Partner-Barrister and Solicitor-Miller, Thomson, Sedgewick, Lewis & Healy

DR. FRANZ MAIER

Bank Director and Member of the Board of Management— Bayerische Landesbank—Girozentrale, Munich, Germany

THE RIGHT HON. ROLAND MICHENER, P.C., Q.C. Counsel, associated with Lang, Michener, Cranston, Farquharson and Wright

*J. JACQUES PIGOTT

Executive Vice-President—Pigott Construction Company Limited

FRIEDRICH SIMON

Honorary Chairman of the Board—Bankhaus Friedrich Simon, K.G.a.A. Düsseldorf, Germany

*LAWRENCE W. SKEY, D.F.C., B.Comm. Managing Director—Economic Investment Trust

SENATOR, THE HON. RICHARD J. STANBURY, Q.C. Barrister and Solicitor—Cassels Brock

NIKOLAUS von NIESSEN Manager—Credit Suisse (Canada) Limited

DR. HANS HEINRICH RITTER von SRBIK General Partner—Bankhaus H. Aufhauser, Munich, Germany

*Members of Executive Committee

OFFICERS

Chairman of the Board—Rudolf V. Frastacky

President—T. Stewart Ripley

Vice-President-Jan Duinker

Vice-President—Administration—A. Jack Russell

Vice-President-Marketing-Donald H. W. Bath

Vice-President-Western Region-Frank P. Benner

Vice-President—Mortgages—J. Malcolm Wredden

Vice-President—International Division—Aloysius G. Vuk

Vice-President-International Division-Dr. Kenneth W. Attwood

Vice-President—Investment Consulting—Robert B. Campbell

Secretary-Treasurer—Lloyd B. Will

Assistant Treasurer—Edwin J. Carter, C.A.

Controller-W. James Clarke, C.A.



PRESIDENT'S REPORT TO THE SHAREHOLDERS

On behalf of the Board of Directors I am pleased to submit this eleventh Annual Report of your Company. As you know, this is a cyclical industry which is adversely affected when interest rates are rising, as they have been since mid 1973. In spite of this, operating income for the year exceeded that of 1972 and total assets have increased by 31%.

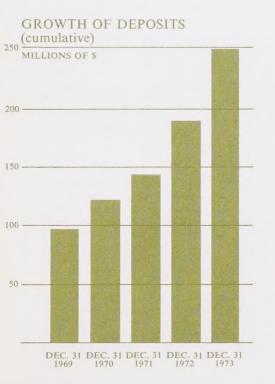
It has been a very active and expansionary year for your Company and many changes have taken place. We are pleased to welcome two new Directors. The Right Honourable Roland Michener recently rejoined the Board of the Company on expiration of an extended term as Governor General of Canada, Mr. Michener was the first Chairman of The Metropolitan Trust Company and resigned at the time of his appointment as Canadian High Commissioner to India in 1964. Mr. J. A. Langford, Q.C., was appointed a Director in February. Mr. Langford is a partner of the law firm of Miller, Thomson, Sedgewick, Lewis & Healy. He is the founder of and National Vice Chairman of the Wills and Trust Section of the Canadian Bar Association. He chaired the Ontario Government Advisory Committee on Succession Duties and has written and spoken on death duties, estate

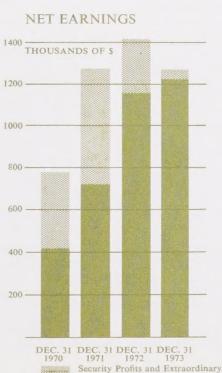
planning, company law and other legal subjects. The specialized knowledge and background of both men will provide an invaluable contribution to your Board.

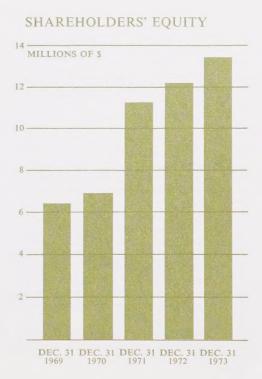
Three new Vice Presidents were appointed during 1973. Mr. A. G. Vuk, formerly Assistant Vice President of the International Division has been appointed Vice President of the International Division; Dr. K. W. Attwood and Mr. R. B. Campbell, both formerly European Vice Presidents of a large Canadian investment house have joined the Company as Vice Presidents of our new Hamburg and Montreal offices respectively.

EARNINGS

In spite of the upward pressure on interest rates since mid 1973 and substantial increases in salaries, earnings before income taxes increased by \$191,000 or 9.3%. The Federal Government, however, eliminated the 7% tax reduction which applied in 1972. The elimination of this tax reduction resulted in earnings being 13 cents per share lower than they would otherwise have been.









REPORT TO SHAREHOLDERS (continued)

All areas contributed to the 31% increase in revenue. Most notable were the increases of 37% in interest from our mortgage investments, and 13% in estate, trust and agency fees to \$1,243,000. The increase in estates, trust and agency fees was primarily the result of increased agency work in the areas of property management, mortgage servicing, and registered retirement savings plans.

Long term leases and an integrated system of budgeting and cost control have allowed the company to expand operations without significantly increasing operating costs.

DIVIDENDS

Dividends for the year totalled 88 cents per share, or approximately 3.6% based on market value. For 1974 your Directors have approved a stock dividend of 5% in lieu of cash dividends. This is an innovative step which, as far as we know, is a first for a Canadian trust company. The stock dividend will result in a lower effective tax rate to you and will also result in reduced costs to your Company. Whether or not this procedure will be continued, possibly in addition to a cash dividend, will depend upon general shareholder reaction.

FINANCIAL POSITION

Assets under administration increased by \$117,000,000 and now total \$654,000,000. This consists of Capital and Guaranteed Account assets which increased by \$62,000,000 or 31% to \$266,000,000 and of Estates, Trust and Agency assets which increased by \$55,000,000 or 16% to \$388,000,000.

\$37,000,000 of new money was invested in mortgages, primarily residential, bringing the total mortgage portfolio to \$191,000,000 or 72% of total assets.

During the period of rising interest rates a relatively liquid position was maintained resulting in a total of \$42,000,000 in cash and short-term investments as of the year end. The rates earned on short-term investments have been in excess of mortgage rates and this has therefore been beneficial. At the present time we are taking advantage of the higher mortgage rates and increasing our commitments in that area.

During 1973 mortgage financing was provided for industrial and commercial projects as well as for approximately 3000 residential units across Canada in the form of single family homes, condominium apartments, town houses and rental apartments. Commitments for both the company and clients totalled \$133,000,000, an increase of 57.3% over 1972.

Your Company now administers 9109 individual mortgages totalling \$332,000,000, an increase of 17% over last year. Of this amount the Company and its subsidiaries account for \$191,000,000.

Personal loans reached \$1,000,000, an increase of 40% over 1972 and interest earned totalled \$99,000. Our success

in the consumer lending field is enabling us to expand our operations into the Quebec market in 1974.

In conjunction with the American Express Company, a new program called "Executive Credit" was introduced in the latter part of 1973. It is expected that this will attract many new clients for the Company as well as offering a worldwide credit card service to our existing clients.

During 1973 emphasis was placed on increasing our percentage of the industry total of savings and chequing deposits. The marketing efforts were most successful and as a result total deposits in this area increased by 13% to \$77 million. This increase is exceptionally gratifying when compared to that experienced by the industry as a whole. The number of savings accounts increased by 14%, more than twice the total increase for the preceding three years.

One of the major factors contributing to this excellent performance was the implementation in October of our new account—The Golden Acorn 2000 Savings account. This account pays a premium rate on deposits in excess of \$2,000 with interest calculated on a daily basis. This service filled a significant gap in our range of services, and as of December 31, 1973 deposits in this account exceeded \$10,000,000.

As a result of an intensive sales training program, sales of Registered Retirement Savings Plans more than doubled the entire portfolio of such assets and substantially increased the Company's share of this market.

Early in 1973 the Income Fund for which Metro is Trustee, changed its name to the Metro Trust Mortgage Income Fund. This name more truly reflects the objective of the Fund which is to invest primarily in high quality mortgages. In conjunction with the name change an intensive sales program was undertaken. This, combined with the superior quality of the fund, which was rated in first place for 1973 by two independent surveys, resulted in an increase of 152% in the Fund's assets to \$3,728,000 from \$1,477,000.

BRANCH OPERATIONS

1973 was a year of preparation for the future. The Systems Department which was commenced in 1972 undertook detailed studies in the areas of personnel, facilities and systems. Largely as a result of these studies the total number of people employed in our branches was reduced, assisting us in keeping staff costs at a reasonable level, while assuring that each branch continues to operate efficiently. In addition extensive training programs were undertaken in order that we may better serve our clients.

Marketing studies on branch potential were also completed during 1973 and we are now better able to evaluate and project individual branch performance. As a result, several premises were substantially renovated and a new savings office was opened at Queen Mary Road and Decaire



Boulevard in Montreal. This office has been well received by the community and we anticipate very rapid growth. In addition to substantial branch renovations extensive work was undertaken in remodelling our head office at 353 Bay Street.

We anticipate opening at least two new savings branches during the year as well as expanding and modernizing three other branches.

OUTLOOK

1973 was a year of rising interest costs, excessive inflation and the energy crisis. In spite of these, the Company continued its eleven year trend of increased earnings. Mortgage rates have now stabilized and although some decline is expected, we should be able to convert from our relatively liquid position to sound residential mortgages at an excellent rate.

On the other hand, it is anticipated that borrowing costs

have reached their maximum and that any change from the present rate would be downwards and thus favourable.

In addition, the combination of upward pressure on house prices, the substantial increase in the money supply, and the increased disposable income resulting from 1973 wage settlements should result in an increased flow of funds to all financial institutions.

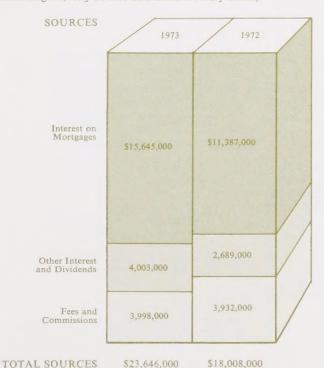
During 1973 The Loan and Trust Corporations Act was amended and this will provide the Company with the opportunity to expand into new areas.

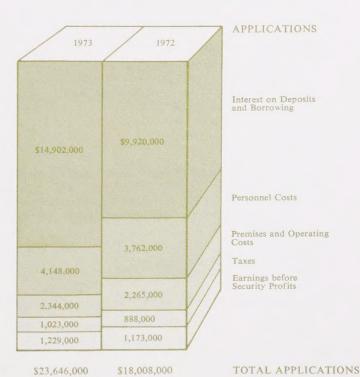
All of these factors combined with our strong financial position should result in 1974 being a year of both challenge and opportunity.

In conclusion I would like to join with members of the Board in expressing our gratitude to all the staff members who supported us throughout the year and made such a valuable contribution to the Company's progress.

SOURCES AND APPLICATIONS OF FUNDS

(Excluding Security Profits and Extraordinary Items)







(Incorporated under The Loan and Trust Corporations Act of Ontario) and its subsidiaries

CONSOLIDATED BALANCE SHEET DECEMBER 31, 1973

(with comparative figures at December 31, 1972)

ASSETS	1973	1972
Cash and bank deposit receipts	\$ 20,284,000 21,248,000	\$ 18,463,000 4,753,000
Bonds:		
Government of Canada and Provincial	19,033,000 7,124,000	16,711,000 6,644,000
Total, at amortized cost (market value 1973—\$24,261,000; 1972—\$22,195,000)	26,157,000	23,355,000
Stocks, at cost (market value 1973—\$596,000; 1972—\$436,000)	613,000	411,000
Interest accrued on investments and loans	2,409,000 190,000	1,827,000 96,000
Loans and advances:		
Mortgage loans, at amortized cost	188,506,000 2,174,000	149,870,000 3,444,000
Advances to estates, trusts and agencies	394,000	218,000
Personal and secured loans	1,542,000	844,000
	192,616,000	154,376,000
Rental properties, at cost less accumulated depreciation of \$20,000	1,310,000	
Deferred cost of scholarship programme, less amortization (note 2) Premises, equipment and leasehold improvements, at cost less accumulated description and according to the cost less accumulated description.	478,000	_
lated depreciation and amortization of \$1,021,000 (1972—\$895,000)	939,000	542,000
	\$266,244,000	\$203,823,000

(See accompanying notes to the consolidated financial statements)



LIABILITIES AND SHAREHOLDERS' EQUITY	1973	1972
Deposits and borrowings (note 3): Savings and chequing deposits Term Tosits Investment of the content of the co	\$ 76,872,000 Archiv	\$ 68,244,000 17,827,000 1,771,000 2,548,000
in 2023 with funding	from	190,390,000
Other liabilities:		
Income tax Diviversity of Alberta L Mortgages payable on rental properties	-IDFaby	455,000 56,000
	1,877,000	511,000
Deferred income taxes	1,072,000	745,000
Shareholders' equity: Capital stock (note 4)		
Authorized: 1,000,000 shares of \$10 par value each Issued: 596,571 shares (1972—572,836)	5,966,000	5,728,000
Contributed surplus	2,421,000	2,220,000
Reserve fund	3,500,000 1,478,000	2,800,000 1,429,000
	13,365,000	12,177,000

\$266,244,000 \$203,823,000

On behalf of the Board:

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T. S. RIPLEY, President

and its subsidiaries

CONSOLIDATED STATEMENT OF EARNINGS

FOR THE YEAR ENDED DECEMBER 31, 1973 (with comparative figures for the year ended December 31, 1972)

Income:	1973	1972
Interest on mortgages	\$15,645,000 3,869,000 134,000	\$11,387,000 2,629,000 60,000
Fees and commissions from— Estates, trusts and agencies Real estate Mortgages Other sources	1,243,000 2,154,000 463,000 138,000	1,098,000 2,139,000 519,000 176,000
	23,646,000	18,008,000
Expense:		
Interest on deposits and borrowings Salaries and staff benefits Real estate commissions Premises expense (note 5) Other operating expenses.	14,902,000 3,087,000 1,061,000 732,000 1,612,000 21,394,000	9,920,000 2,549,000 1,213,000 656,000 1,609,000 15,947,000
Earnings before income taxes	2,252,000	2,061,000
Income taxes (note 6)		
Current	696,000 327,000	184,000 704,000
Earnings before profits on sales of securities	1,023,000	888,000 1,173,000
Profits on sales of securities (less related income taxes of \$16,000 in 1973; \$37,000 in 1972)	21,000	63,000
Earnings before extraordinary credit	1,250,000	1,236,000
Extraordinary credit—reduction in income taxes resulting from loss carry-forward (note 6)	16,000	165,000
Net earnings	\$1,266,000	\$1,401,000
Earnings per share, based on the weighted average number of shares outstanding: Earnings before profits on sales of securities	\$2.09	\$2.05
Profits on sales of securities. Extraordinary credit	.03	.11
Net earnings	\$2.15	\$2.45

and its subsidiaries

CONSOLIDATED STATEMENTS OF CONTRIBUTED SURPLUS, RESERVE FUND AND RETAINED EARNINGS

FOR THE YEAR ENDED DECEMBER 31, 1973 (with comparative figures for the year ended December 31, 1972)

CONTRIBUTED SURPLUS Balance, beginning of year. Premiums received on shares issued (note 4) Balance, end of year.	1973 \$2,220,000 201,000 \$2,421,000	1972 \$2,220,000 \$2,220,000
RESERVE FUND Balance, beginning of year. Add transfer from retained earnings Balance, end of year.	\$2,800,000 700,000 \$3,500,000	\$2,169,000 631,000 \$2,800,000
RETAINED EARNINGS Balance, beginning of year. Add net earnings.	\$1,429,000 1,266,000 2,695,000	\$1,117,000 1,401,000 2,518,000
Deduct: Dividends of 88 cents per share (80 cents in 1972) Transfer to reserve fund	517,000 700,000 1,217,000	458,000 631,000 1,089,000
Balance, end of year	\$1,478,000	\$1,429,000

(See accompanying notes to the consolidated financial statements)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 1973

1. BASIS OF CONSOLIDATION

The consolidated financial statements include the accounts of the company and its subsidiaries, International Savings and Mortgage Corporation, Canadian First Mortgage Corporation, Metco Investments Limited and Scholarship Consultants of North America Limited. Scholarship Consultants of North America Limited was acquired as of February 1, 1973 and the results of its operations are included from that date.

2. ACQUISITIONS

Effective February 1, 1973, the company acquired all of the outstanding shares of Scholarship Consultants of North America Limited (Scona) for \$500,000 cash. Scona had no net tangible assets at date of acquisition. Scona administered a university scholarship programme, for which the company acts as depository and trustee. The acquisition will result in a reduction of costs that the company would otherwise incur in future years for the administration of the scholarship programme. Accordingly, the purchase price of the shares is being amortized over the period (not exceeding 10 years) during which it is estimated the cost reductions will be realized.

3. GUARANTEED TRUST ACCOUNT

Total deposits and borrowings of \$249,930,000 consist of guaranteed trust liabilities of \$197,233,000 (secured by assets of an equal amount) and deposits and debentures of subsidiary loan corporations of \$52,697,000.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)

4. CAPITAL STOCK

During 1973, 23,735 shares of the company's capital stock were issued on exercise of options as follows:

Number		Credited to			
of Issue Shares Price		Capital Stock	Contributed Surplus		
4,063 19,672	\$11 20	\$ 41,000 197,000	\$ 4,000 197,000		
23,735		\$238,000	\$201,000		

At December 31, 1973, options were outstanding to employees to purchase 4,880 shares at \$20 per share. All options expire December 31, 1975.

If the outstanding options were exercised, earnings per share would not be materially diluted.

5. PREMISES EXPENSE

Premises expense includes the following items:

	19/3	1972
Depreciation.	\$146,000	\$130,000
Rentals paid	457,000	385,000
Other	129,000	141,000
	\$732,000	\$656,000

The company's head office and branch premises are held under long-term leases extending over the next 15 years. The minimum annual rental payable in 1974 under all leases currently in force totals \$485,000.

6. INCOME TAXES

The provisions for income taxes are based on the income which would have been subject to tax without the benefit of the loss carry forward of York Trust and Savings Corporation and Canadian First Mortgage Corporation.

The tax reductions resulting from the carry-forward of these losses are shown as extraordinary credits in the consolidated statement of earnings. As at December 31, 1973, there are no tax losses remaining for deduction from future years' taxable income.

Included in consolidated earnings is amortization of investments amounting to \$278,000 in 1973 (\$295,000 in 1972) which is not subject to income tax.

7. DIRECTORS' AND OFFICERS' REMUNERATION

Remuneration of directors and officers was as follows:

	1715	1712
Directors	\$ 23,000	\$ 22,000
Officers	387,000	310,000
	\$410,000	\$332,000

1073

1072



SERVICES

Savings Accounts
Chequing Accounts
Guaranteed Investment
Certificates
Savings Certificates
Term Deposits
Personal Loans

Registered Retirement
Savings Plans
Estate Planning
Mortgage Financing
Real Estate Sales
Real Estate Counselling
and Appraisals
Investment Funds
(growth and mortgage
income funds)

Investment Management Agencies Trustee For Pension Plans Corporate Trust Services Mortgage Correspondent & Servicing Agent Property Management

GOLDEN ACORN 2000...

...... our newest service, is a daily interest savings account package. While maintaining a minimum balance of \$2,000, our client receives the important benefit of Daily Interest calculations, rather than interest calculated on the minimum monthly balance. Also included in the package are unlimited free chequing privileges on a Metro Trust Chequing Account, free of service charge American Express Travellers' Cheques; and when qualified, an American Express Executive Card, with a \$2,000 credit reserve through us, as well as personal loans at a rate which is a full 1% below our current personal loan rate.

and its subsidiaries

AUDITORS' REPORT

To the Shareholders of The Metropolitan Trust Company:

We have examined the consolidated balance sheet of The Metropolitan Trust Company and its subsidiaries as at December 31, 1973 and the consolidated statements of earnings, contributed surplus, reserve fund and retained earnings for the year then ended. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances and we obtained all the information and explanations we required.

In our opinion these consolidated financial statements present fairly the financial position of The Metropolitan Trust Company and its subsidiaries as at December 31, 1973 and the results of their operations for the year then ended, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Toronto, Canada, February 7, 1974 CLARKSON, GORDON & CO., Chartered Accountants

MATURITIES SCHEDULE

Maturities of Deposits & Borrowings (000's) December 31, 1973						December 31, 197			
		Investment Certificates	Savings	Short-term Deposits	Chequing	Total	%	Total	%
On demand and Due Within 1 year 1 to 5 years 6 to 10 years		\$ 27,527 112,092 1,512	\$58,698	\$27,928	\$18,174	\$132,327 112,092 1,512	53.8 45.6 .6	\$109,593 76,749 1,500	58.3 40.9 .8
		\$141,131	\$58,698	\$27,928	\$18,174	\$245,931	100.0%	\$187,842	100.0%
Maturities of Investments (000	's)			Decembe	er 31, 1973			December	31, 1972
	Cash and Bank Deposit Receipts	Term Invest-	Secured Loans and Advances to Clients	Secu- rities	Mortgages	Total	%	Total	%
Due within 1 year 1 to 5 years 6 to 10 years 11 to 15 years 16 to 20 years Over 20 years Preferred and Common Stock	\$20,284	\$21,248	\$1,708 228	\$ 1,532 9,961 6,111 4,692 2,061 1,800 613	\$ 6,718 148,339 6,218 9,967 6,906 12,532	\$ 51,490 158,528 12,329 14,659 8,967 14,332 613	19.8 60.8 4.7 5.6 3.4 5.5	\$ 31,689 101,251 25,966 11,858 13,021 17,162 411	15.7 50.3 12.9 5.9 6.5 8.5
	\$20,284	\$21,248	\$1,936	\$26,770	\$190,680	\$260,918	100.0%	\$201,358	100.0%



TALL OAKS FROM LITTLE ACORNS GROW

OUR GROWTH IN BRIEF

Assets, Deposits and Borrowings and Ed	quity at December 3	31			
	1973	1972	1971	1970	1969
Total Assets under Administration	\$654,538,000	\$536,182,000	\$618,566,000	\$484,000,000	\$406,839,000
Estates, Trusts and Agencies	\$388,294,000	\$333,615,000	\$458,587,000	\$340,000,000	\$287,108,000
Deposits and Borrowings: Savings and term deposits and investment certificates Special guaranteed funds	\$249,930,000 —	\$190,390,000 —	\$148,745,000	\$122,915,000 13,405,000	\$ 98,659,000 13,955,000
	\$249,930,000	\$190,390,000	\$148,745,000	\$136,320,000	\$112,614,000
Shareholders' Equity	\$ 13,365,000	\$ 12,177,000	\$ 11,234,000	\$ 7,248,000	\$ 6,625,000
	Year Ended December 31,				1960
		Year	Ended December	31.	
Earnings before Profits on	<u>1973</u>	1972	1971	1970	1969
Sales of Securities	\$1,229,000	\$1,173,000	\$ 734,000	\$423,000	\$515,000
Profits on Sales of Securities	21,000	63,000	87,000	108,000	_14,000
Earnings before Extraordinary Credit	\$1,250,000	\$1,236,000	\$ 821,000	\$531,000	\$529,000
Extraordinary Credit—Tax Reduction	16,000	165,000	425,000	263,000	223,000
Net Earnings	\$1,266,000	\$1,401,000	\$1,246,000	\$794,000	\$752,000
Earnings Per Share					
Earnings before Profits on Sales of Securities	\$2.09	\$2.05	\$1.82	\$1.11	\$1.53
Earnings before Extraordinary Credit	\$2.12	\$2.16	\$2.04	\$1.39	\$1.57
Net Earnings	\$2.15	\$2.45	\$3.09	\$2.08	\$2.24
	-		-	-	



and its subsidiaries

INTERNATIONAL SAVINGS AND MORTGAGE CORPORATION
CANADIAN FIRST MORTGAGE CORPORATION
METCO INVESTMENTS LIMITED
SCHOLARSHIP CONSULTANTS OF NORTH AMERICA LIMITED

HEAD OFFICE:	
353 Bay Street, Toronto	869-1880
BRANCHES:	
353 Bay Street 681 Danforth Avenue 1171 St. Clair Avenue West 43 Eglinton Avenue East 852 Eglinton Avenue West 628 Sheppard Avenue West Thorncliffe Market Place, 45 Overlea Bouleva Towne and Countrye Square, 6432 Yonge Str 1603 Wilson Avenue 2326 Bloor Street West	869-1880 461-0221 654-8906 485-1173 789-2149 638-1955 421-3900 reet 223-6420 244-1101 763-5551
MISSISSAUGA: Dixie Plaza, 1250 South Service Road	274-3681
CHATHAM: Thameslea Shopping Centre, 635 Grand Avenue West	354-5110
WINDSOR: The Metropolitan Trust Building, 500 Quellette Avenue	252-7712
MONTREAL AREA: 4861 Van Horne Avenue 2324 Lucerne Road 7075 Cote St-Luc Road 5268A Queen Mary Road	731-6883 735-1155 486-7393 481-2752
VANCOUVER: 885 Dunsmuir Street	688-0251
PROPERTY MANAGEMENT: TORONTO: HEAD OFFICE: 15 Toronto Street, 4th Floor	360-1573
REAL ESTATE — Residential: TORONTO AREA: HEAD OFFICE: 43 Eglinton Avenue East 1250 South Service Road, Dixie Plaza 4984 Dundas Street West, Islington 1599 Ellesmere Road, Scarborough	, 483-3531 274-3663 239-7371 291-7715
LONDON, ONTARIO: 400 Adelaide Street North	672-0520
VANCOUVER: 885 Dunsmuir Street 2695 Granville Street 927 Marine Drive 684A No. 3 Road	688-0251 732-3331 980-6061 273-6641
REAL ESTATE — ICI Division: HEAD OFFICE: 353 Bay Street	869-1880
OTTAWA: 424 Queen Street	235-1458
MONTREAL: 2324 Lucerne Road	735-4301
VANCOUVER: 2695 Granville Street	732-3331
EUROPEAN OFFICE: HAMBURG, WEST GERMANY: 2 Hamburg 36, Grosse Bleichen 31, Kaufmannshaus Nr. 361	040) 34-24-92/3
INVESTMENT CONSULTING: MONTREAL: Suite 1020, 1155 Dorchester Boulevard West	861-1524